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**DR. LESLIE HOSEY** Head of School St. Richard's Episcopal School



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# **Education & Workforce Development**

Employers, educators working together can improve outcomes and economy

In our Thought Leadership roundtable, leaders at Eleven Fifty Academy and St. Richard's Episcopal School find common ground in how their very different institutions are preparing students for fulfilling, productive lives.

Q: The pandemic has highlighted the interconnected nature of our world. How can schools develop global readiness in their students?

**LESLIE HOSEY:** Experiential learning, project-based learning, developing civic responsibility, and instilling reverence for the divine are some of the ways that we foster competencies in students to think beyond the self in the service of the greater good. As our world has become more connected through technology, the educated and compassionate mind is no longer able to see their own community in isolation

from the world around us. I am proud of the many opportunities that our St. Richard's students have to engage across disciplines to solve real world problems and to work collaboratively across differences to build stronger coalitions.

**SCOTT JONES:** Digital connectivity dominated the news worldwide once virtual working and learning became a necessity. For many underserved rural and urban areas, this was a massive challenge, especially for students. Creating an infrastructure where students can experience distance education without concern for WiFi or Internet access is a mandate now for all communities. Classrooms need not be

limited to a school building, as students can instantly engage with other parts of the world from anywhere. At Eleven Fifty Academy, we are actively building the future of relevant, educationenhancing solutions. We prepare our students with the essential building blocks of technology, so they too have the tools to help create the future vs. react to it. Digital literacy is already a primary ingredient of literacy today.

#### Q: Which skills and aptitudes should schools intentionally develop in students to prepare them for a quickly evolving economy?

**SCOTT JONES:** Digital literacy and resiliency are baselines for our modern workforce. Approaching education with an entrepreneurial, "fast fail" mindset helps build students' resiliency and helps individuals and groups more rapidly converge on solutions to problems. Coders learn what doesn't work while they figure out paths to success. Adapting to challenges and making necessary pivots when faced with hurdles helps students become agile, applying their problem-solving skills to achieve success and confidence in many areas of their life, not just for a school project or a job.

**LESLIE HOSEY:** It's critical that students learn to try new things with the confidence that failure is often only the beginning of success, not the end of it. From our earliest grades, students develop the capacity to take on increasingly challenging content, while being supported in developing the stamina and habits of mind to persist through difficulty and complexity. While St. Richard's schooling model is built upon decades of traditionincluding a classic curriculum, uniforms, and a connection to the values of the Episcopal Church—our focus is on ensuring our learners embrace flexibility, problem-solving, and empathy. They might wind up in traditional careers, but we have to remember that our students are digital natives who grew up with technology and may well wind up in jobs we've never heard of, delivering services or products we can only imagine.

Q: Indiana is working to attract, retain, and grow the high quality jobs of the future. How do you see educators supporting this strategy?

**LESLIE HOSEY:** Economists and thought leaders now refer to this time as the Fourth Industrial Revolution. While we do not yet know what many of our future jobs will be, there are essential competencies that students must gain in order to engage as strategists and problem solvers in the workforce. Solutions to some of our most intractable world problems-for example, war, inequitable distribution of resources, poverty, and pollution $will\ require\ transdisciplinary\ thinking,$ rather than a singular focus on developing domain-specific expertise. Our students are expected not only to demonstrate mastery of material in core disciplines but also an ability to consider multiple points of view and work collaboratively across differences. Developing such habits of the mind in early years will position them well both for the workforce and for roles as civic leaders pursuing the greater good.

**SCOTT JONES:** A holistic economic development strategy incorporates quality of place. Quality of education falls into this plan. For K-12, "talent funnels," similar to what exists in sports, is a concept that education must embrace much earlier in the cycle. Forecasting which careers will be available when a student is primed to graduate and preparing that student with skillsets that lead to early and meaningful internships and apprenticeships helps fuel the talent funnel. Creating awareness of career opportunities in high-growth, highvalue, high-impact sectors, attracting more businesses, and encouraging entrepreneurship all facilitate growth. Eleven Fifty Academy's North Star mission is to skill up a tech workforce that can meet the demands of thousands of tech companies (and companies that leverage tech) across Indiana.

#### Q: There are many great educational opportunities in Indianapolis, but ultimately outcomes are what matter. How do you measure the success of your graduates?

**SCOTT JONES:** At Eleven Fifty Academy, we are uniquely transparent about our outcomes, and we measure success based upon whether our graduates achieve employment with high rates of pay in their field of study. We continue to hear positive feedback from our thousands of graduates about how our virtual learning experience

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prepared them exceptionally well for their career in tech, since many coders are now working virtually. Likewise, employers are providing feedback that our graduates are particularly welladapted to the new normal.

**LESLIE HOSEY:** We see evidence of our students' success through their acceptance at top high schools, the many leadership roles they assume both at school and throughout the community, in their respectful engagement with others, and in their reverence for the divine. The latter is instilled through attendance at weekly chapel services, exposure to world religions, and our advisory program. St. Richard's alumni are known for making a positive impact on the world through their work, their service, and their compassion for humanity.

#### Q: How are we using equity as a lens as we rethink schools?

**LESLIE HOSEY:** Practices and the ethos of many independent schools have shifted since their founding from preserving privilege to growing private schools to have a public mission. St. Richard's has remained an intentional community committed to providing access to all qualified and mission-aligned students. Our annual operating budget includes a significant allocation to financial aid. We are also continuously evaluating our program to provide opportunities to close opportunity gaps in a student's prior learning experience. Since 1996, St. Richard's has been deeply committed to being a host school for Horizons at St. Richard's. During the summer, Horizons provides exceptional educational and enrichment opportunities for children from under-resourced communities to prevent summer learning loss, provide nutrition education, swimming lessons, and social emotional learning.

**SCOTT JONES:** Ensuring opportunities for students are the same, regardless of which school, is a daunting but necessary task for our ecosystem. Underserved schools need more

resources. We, as a state, are only as good as our lowest performing student. The Jobs for America's Graduates program, for instance, is a fabulous program at the high school level, but we must funnel resources to all schools and provide a well-rounded, holistic experience for all students. Eleven Fifty Academy's Digital Literacy programs, which are offered statewide, can rapidly bridge the equity gap. Pathways can be identified for all students to participate in upward mobility opportunities very early (and late) in the education ecosystem of each community.

#### Q: How do we remove barriers to facilitate better educational outcomes for underserved communities?

**SCOTT JONES:** Tech has the potential to be the great equalizer and can shrink the wealth gap. Nationally ranked Eleven Fifty programs provide upward mobility by producing outcomes equivalent to nationally ranked, 4-year tech degree programs, except 16 times faster and at a mere fraction of the cost. Eleven Fifty is creating a 0% interest educational funding tool, called the Career Accelerator Fund, for students of any age to rapidly accelerate, either parttime or full-time, into a successful career in tech. Indiana has invested \$75 million into a similar fund that Eleven Fifty spearheaded with legislators. That fund will be self-sustaining going forward.

**LESLIE HOSEY:** We begin by recognizing that there are structural inequities built into our system of funding schools. We all have a role to play in dismantling those systems, because we are harmed as a society by the loss of potential and talent that we suffer when we fail to provide excellent educational opportunities to all children. St. Richard's Episcopal School is an intentionally diverse school, founded to address stark educational inequity in the heart of Indianapolis. At the most basic level, respecting the inherent dignity and worth of every child helps us foster the genius that resides within every zip code.



**Dr. Leslie Hosey** is head of school for St. Richard's Episcopal School at 33rd and Meridian streets, the city's first integrated independent school. Dr. Hosey is a school and clinical psychologist with extensive experience working with students and faculty in compassionate engagement, talent development, and leadership capacity building to better our world.





Eleven Fifty Academy

**Scott Jones** is president and founder of Eleven Fifty Academy, one of the world's top-ranked software development and cybersecurity, full-immersion training bootcamps. Jones is an Indiana University computer science alumnus and was a research scientist at the MIT AI Lab. He has raised over \$200 million for his various companies, resulting in over \$5 billion of investor returns, and co-founded the world's largest voicemail provider.

#### Q: What role should employers play in the educational process and how can they better partner with training providers and educators?

**LESLIE HOSEY:** The Fourth Industrial Revolution is resulting in the dismantling of silos across education and work. Our students crave real world experiences, so we must let go of the notion of a divide between the classroom and employers, recognizing that learning occurs across multiple settings. Our students benefit from intentional opportunities to explore careers, from career days with parents and alumni to various clubs and Iunior Achievement's Job Spark program. St. Richard's faculty craft lessons with real world applications and bring in expert guest speakers to make the learning that occurs in the classroom come alive.

**SCOTT JONES:** Employers can dictate the skills needed for high-value, highimpact jobs. At Eleven Fifty Academy, we have a representative advisory board of small and large employers that actively hire our graduates. These members drive our constantly tuned curriculum, help with mock interviews that prepare our students for real-world interviews, teach in our classrooms, host field trips, and mentor our students. When companies share their employment requirements, communities can work together to connect the dots from early education all the way through to the workforce.

#### Q: As an educational leader, what are you most passionate about in your work with students?

**SCOTT JONES:** Our mantra at Eleven Fifty Academy is to provide an accelerated, immersion-based, "transformational" experience for our students that leads to a successful. high-impact career. Students experience transformation in their lives upon graduating by rapidly finding high-paying careers in tech. We are passionate about facilitating this transformation because we are enthusiastically committed to our mission, which is to build an ecosystem of tech talent that broadly benefits the individual, their family, their employer, and their community.

**LESLIE HOSEY:** All learning begins with a sense of being loved and valued as a person. I am passionate about ensuring that every student feels a sense of belonging, and that every learning opportunity elevates the inherent dignity and worth of every child. Additionally, I am passionate about ensuring that students engage in experiential learning, as it is the combination of knowledge and experience that leads to wisdom. It is not enough that our students master content knowledge. It is the ability to engage in real word experiences with compassion for others that will allow our students to positively impact the world around them.





Resiliency and digital literacy are baselines for our modern workforce.

Scott Jones





Content paid for by Eleven Fifty Academy and St. Richard's Episcopal School.